



Erasmus+



## **Erasmus+ Capacity Building in Higher education**

**How to prepare a good project proposal?**

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## OUTLINES

**I. How to get started**

**II. Preparing the application based on the requirements of the call**

**III. Selection process**



# Part I

## How to get started



A **successful proposal demonstrates** that the combination of all its elements will produce **concrete and sustainable results** for the benefit of all the parties concerned.

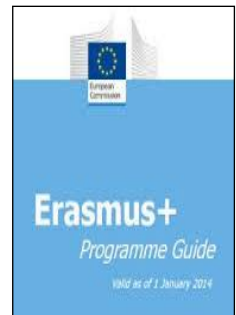
## What is a good proposal?

- A good proposal is a proposal that
  - Has been prepared and agreed jointly by the partnership.
  - Has received the full **commitment** and support of the participating institutions.
  - Is ready to start immediately after the selection decision.
- **All** proposals start from **individual initiatives**.
- **Good** proposals are always the result of a joint **institutional commitment**.



## Necessary conditions

1. You have a "**broad knowledge**" of **Erasmus+**
2. You have a **concrete idea** for an international cooperation project
  - Does it fit the programme's objectives and requirements?
  - Does it address your institution's (/sector's /country's) needs?
3. Your idea is **supported** by your institution
  - You have discussed it with the relevant authorities
  - You will be supported for the proposal preparation and, if successful, the project implementation
4. You can set up (/be part of) an **international partnership** for carrying out the project



## Building the partnership

### ➤ Start locally

- *In your institution*
- *Among local stakeholders (other universities, education providers, employers, local / regional / national authorities, **NEOs in Partner Countries** etc.)*

### ➤ International partners

- *Colleagues / Organisations you (/your partners) have worked with in the past*



**Partners are not individuals, they are organisations**

### ➤ Each partner **must**

- Bring a concrete added value to the project
- Gain a concrete added value from the project

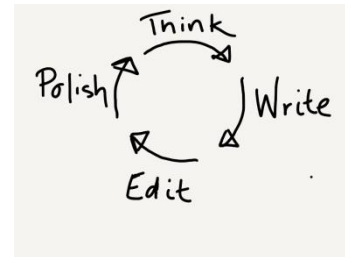
## Role of Partner Country partners

- **Identifying the needs**
  - *What reforms are essential in the institutions / the country?*
  - *What has been already done? (do not duplicate!)*
- **Involvement in the drafting**
  - *Don't let others decide on your behalf!*
  - *Provide detailed information and statistics on the situation in your country*
- **Concrete involvement in work packages**
  - *Sufficient involvement of relevant Partner Country staff members*
  - *Participation as Work Package leaders if relevant*



## Drafting the proposal

- **Drafting the proposal is a shared exercise**
  - *It reflects the partners shared responsibilities at project implementation stage*
  - *It requires regular revisions/rewriting in order to ensure*
    - ✓ *Consistency and coherence*
    - ✓ *Comprehensiveness*
    - ✓ *Fulfilment of all the E+ Action requirements*



**Choose the language** common/comfortable to all project partners

Have your final Draft **proofread** by a colleague not involved in the proposal



## Remember

1. **A good proposal is (much) more than a successful proposal.**
2. **Nobody else knows your institution's or country's needs better than you.**
3. **Have everybody on board as early as possible.**

**When to start? Now !**





## **Part II**

# **Preparing the application based on the requirements of the call**

## Common requirements for all Erasmus+ International dimension – Centralised Actions

- Submission on-line to EACEA
- eForm & Annexes
- Criteria

- ❖ Eligibility Criteria
- ❖ Exclusion Criteria
- ❖ Selection Criteria
- ❖ Award Criteria

## Eligibility criteria

Most of eligibility criteria (see E+ Programme Guide – CBHE action) are featured in the e-form; following criteria are double checked by the Agency staff:

- Formal submission requirements
- Grant size (and duration)
- Applicant, Partners and Partnership requirements (number of HEIs, status of the grant applicant & partners, etc.)

It does not matter how well the project has been designed if it does not fulfil the eligibility criteria: this will lead to the **automatic rejection** of the proposal

## Award Criteria: 1. Relevance (30 points)

### DEFINITION

- *The project contributes to the achievement of the policy objectives of the participating partners*
- *It is based on and addresses real needs & problems of the target groups*



### CONTENT

- How clearly the project addresses the Programme **objectives** and **priorities (thematic, geographical priorities: National / Regional)**
- **Needs analysis** and presentation of **specific problems** addressed
- Definition of **target groups**
- What is **innovative** or complementary to other initiatives
- How the **project was prepared**

## Award Criteria: 1. Relevance (30 points)

### IMPORTANT:

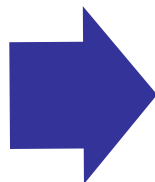
- Carry out a **needs analysis before** application submission (including evidence coming from identified data sources)
- Identify and quantify clearly the **target groups** (helps to demonstrate the impact of the project)
- Show how the project addresses the chosen **national or regional priority** and how the priority links to national or institutional strategies
- Demonstrate that the project is **innovative / complementary** to other initiatives



## Award Criteria: 2. Quality of Design and Implementation (30 points)

### DEFINITION

- *The activities proposed are appropriate to achieve the specific and wider objectives*
- *It uses the most appropriate methodology*
- *It demonstrates a logical and sound planning capacity*



### CONTENT

Description of the project as a whole, including:

- **specific objectives**
- **activities**, expected **outcomes**, wider and specific objectives
- academic **content** and pedagogical **approach**
- **involvement** of academics, students and stakeholders at large
- **quality control** processes



## Award Criteria: 2. Quality of design and implementation (30 points)

### IMPORTANT:

- Ensure that the **work plan is clear and realistic**, with well-defined activities, realistic timelines, clear deliverables and milestones
- Ensure the **coherence** between the Logical Framework Matrix, work plan, budget and Work Packages
- Include relevant **quality assurance measures** (internal and external) and **mitigating actions** for challenges and risks
- Demonstrate **cost-effectiveness**

## Award Criteria: 3; Quality of Team and Cooperation (20 points)

### DEFINITION

- *The partnership includes all the skills, recognised expertise and competences required*
- *Suitable distribution of tasks*
- *Sound communication and coordination*



### CONTENT

- Presentation of the **partners competences** and **roles** in the project
- Description of any **complementary skills**, expertise and competences directly relating to the planned project activities
- ensure **regional dimension**
- Planned measures to ensure effective **communication**

## Award Criteria: 3. Quality of team and cooperation (20 points)

### IMPORTANT:

- *Demonstrate that the team has the necessary **skills, experience, expertise and management support***
- *Demonstrate that the partners are chosen on the basis of their **specific and complementary expertise (academic and project management)***
- *Explain the foreseen mechanisms for good **coordination, decision making and communication***
- *Demonstrate that **Partner Countries are sufficiently involved** in the project implementation and decision making*
- *Involve also "**newcomer**" institutions*

## Award Criteria: 4. Impact and Sustainability (20 points)

### DEFINITION

- *Information/outcomes of the project are made available to groups not directly involved (multiplier effect)*
- *Optimal use of the results during & beyond the project lifetime*
- *Expected impact will be substantial and sustainable in the long term (financial, institutional and policy level)*



### CONTENT

- Expected **impact** at different levels
- **Dissemination strategy:** outputs to be disseminated, target groups, dissemination tools & activities
- **Measures** planned to ensure the sustainability of project outcomes and outputs at **three levels:** financial, institutional and political
- **Evidence of impact** on HE at institutional / national level in PCs

## Award Criteria: 4. Impact and sustainability (20 points)

### IMPORTANT:

- *Focus must be on Partner Countries - demonstrate the **expected impact on Partner Country higher education institutions***
- *Describe foreseen **multiplier effects** outside of participating organisations*
- *Provide a **clear dissemination plan** covering the project lifetime and beyond*
- *Present your **plans for the sustainability** of the project results (including co-funding and other forms of support)*



# **Part III**

## **Selection process**

## Part III: Selection Process

Project  
Proposal

**EACEA**

**Eligibility check**

**Assessment by  
Independent  
experts**

**Ranking on  
QUALITY based  
on award criteria**

**EACEA**

**Evaluation  
Committee  
EACEA, DGs,  
EEAS**

**Consultation: EU  
Delegations**

**Final ranking  
list**

**EACEA**

**Grant Award  
Decision**

## Part III: Selection Process

**EACEA takes  
decision based on:**

**Evaluation  
Committee's  
recommendation,**  
taking into account:

*ranking list on quality*

*the results from the consultation process*

*the budget available for each region*

*the need to achieve a geographical balance  
within a region*

*sufficient coverage of the priorities*



# Questions & Answers

